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URBAN INSTITUTE & BROOKINGS INSTITUTION

# Raising Revenue from Corporations

#LiveAtUrban

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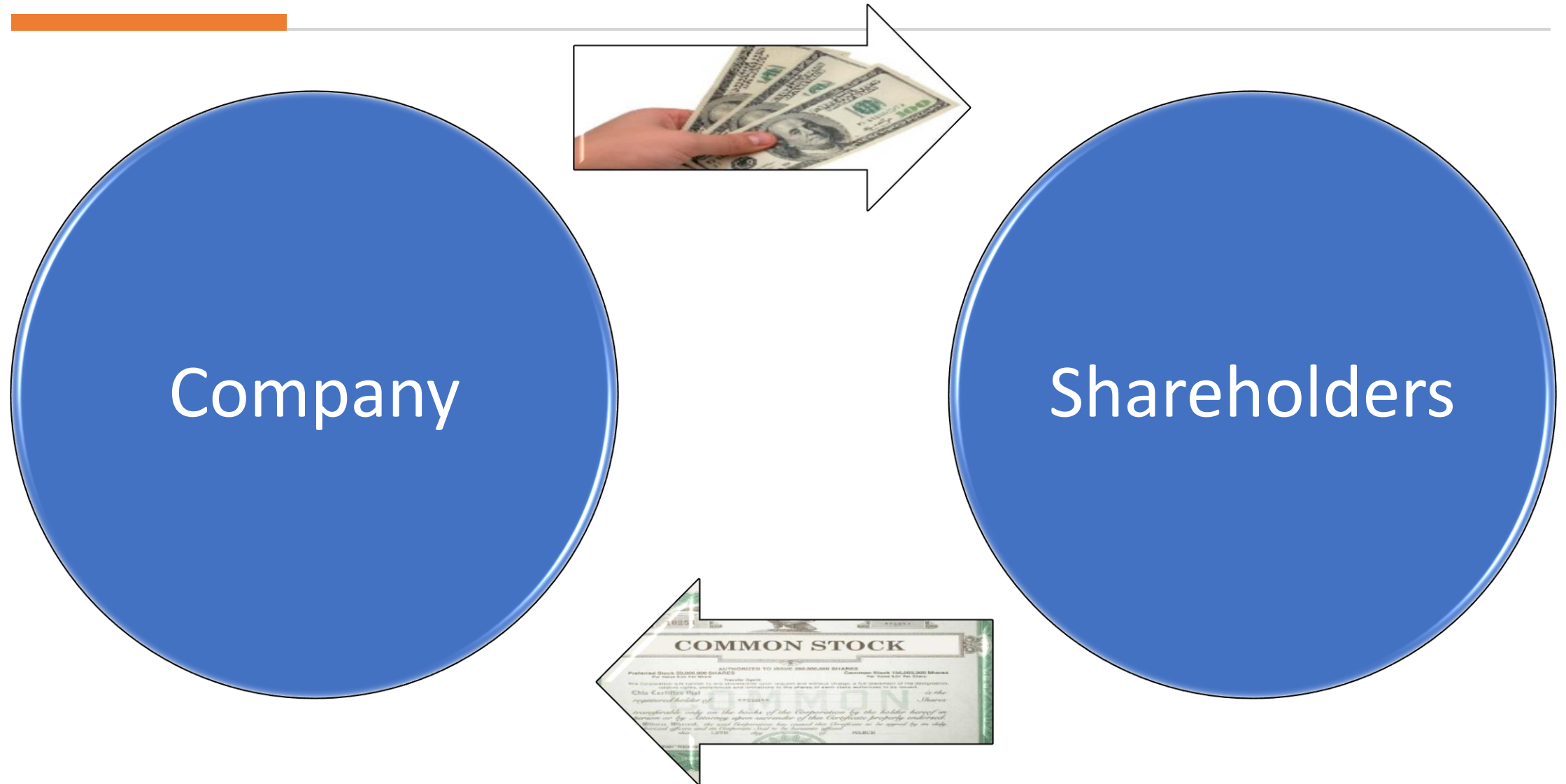
# Share buybacks

Alice Bonaime | Eller College of Management | University of Arizona

Tax Policy Center & UNC Tax Center Virtual Conference

May 16, 2023

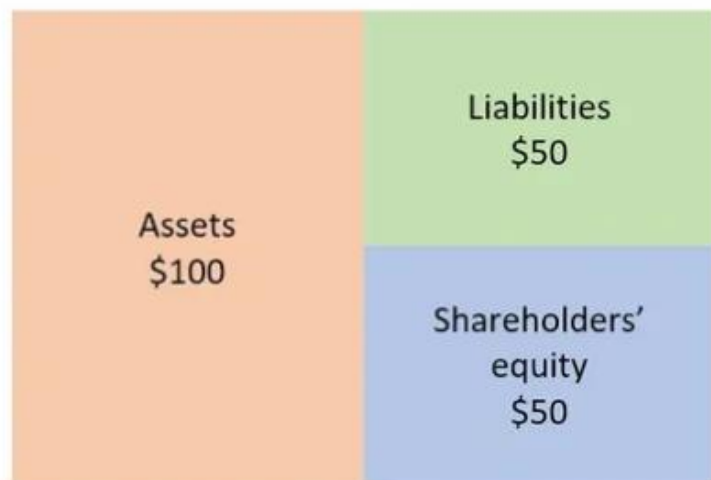
# What is a share buyback?



# After a buyback...

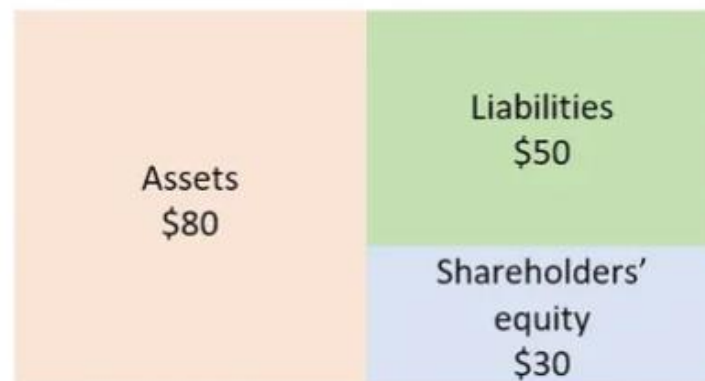
- **Cash declines and/or liabilities increase** (depending on how buyback financed).
- **Shareholders' equity declines** because shares outstanding drop.
- *Theoretically, no change in stock price.*

(i) Before repurchase



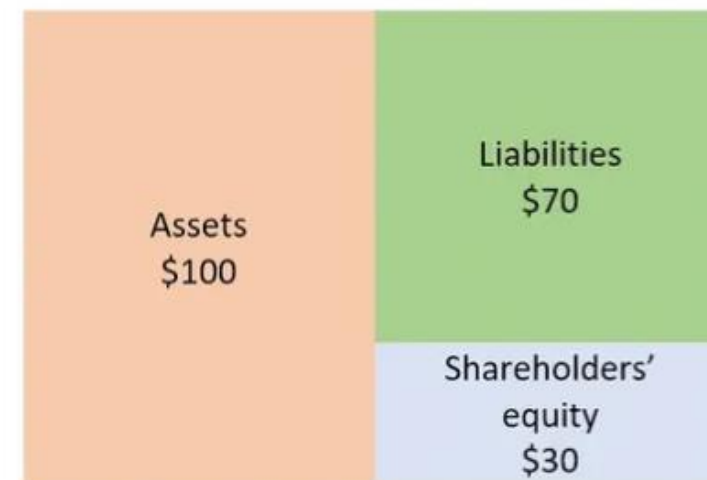
Shares outstanding = 5  
Price = \$10/share

(ii) After 2 shares repurchased with cash



Shares outstanding = 3  
Price = \$10/share

(iii) After 2 shares repurchased with debt



Shares outstanding = 3  
Price = \$10/share



# Why do firms buy back stock?

To return cash to  
shareholders

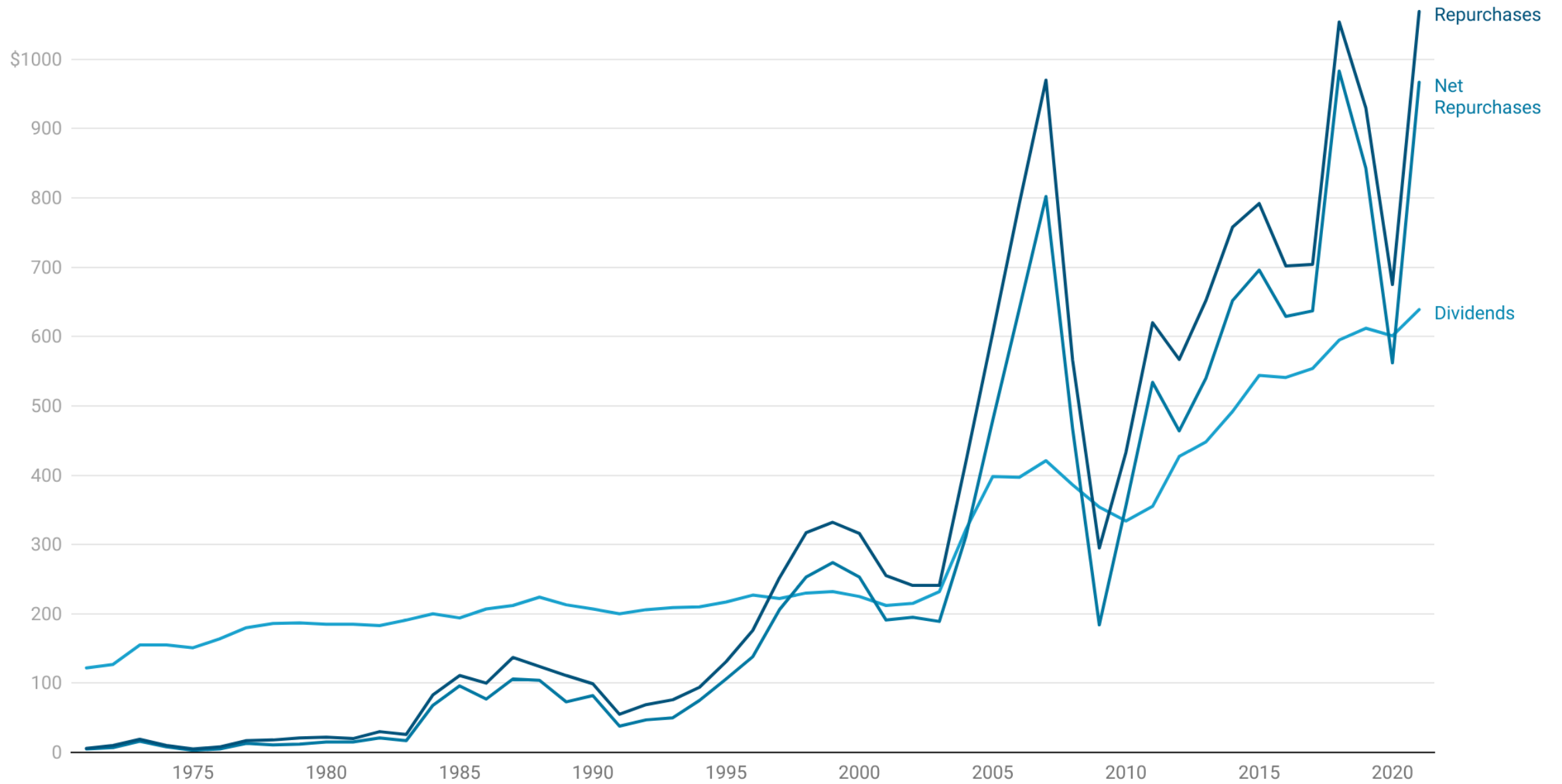
To signal good  
news to the  
market

To combat  
dilution/boost  
earnings per share

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# Aggregate shareholder payouts

Billions of inflation-adjusted US\$

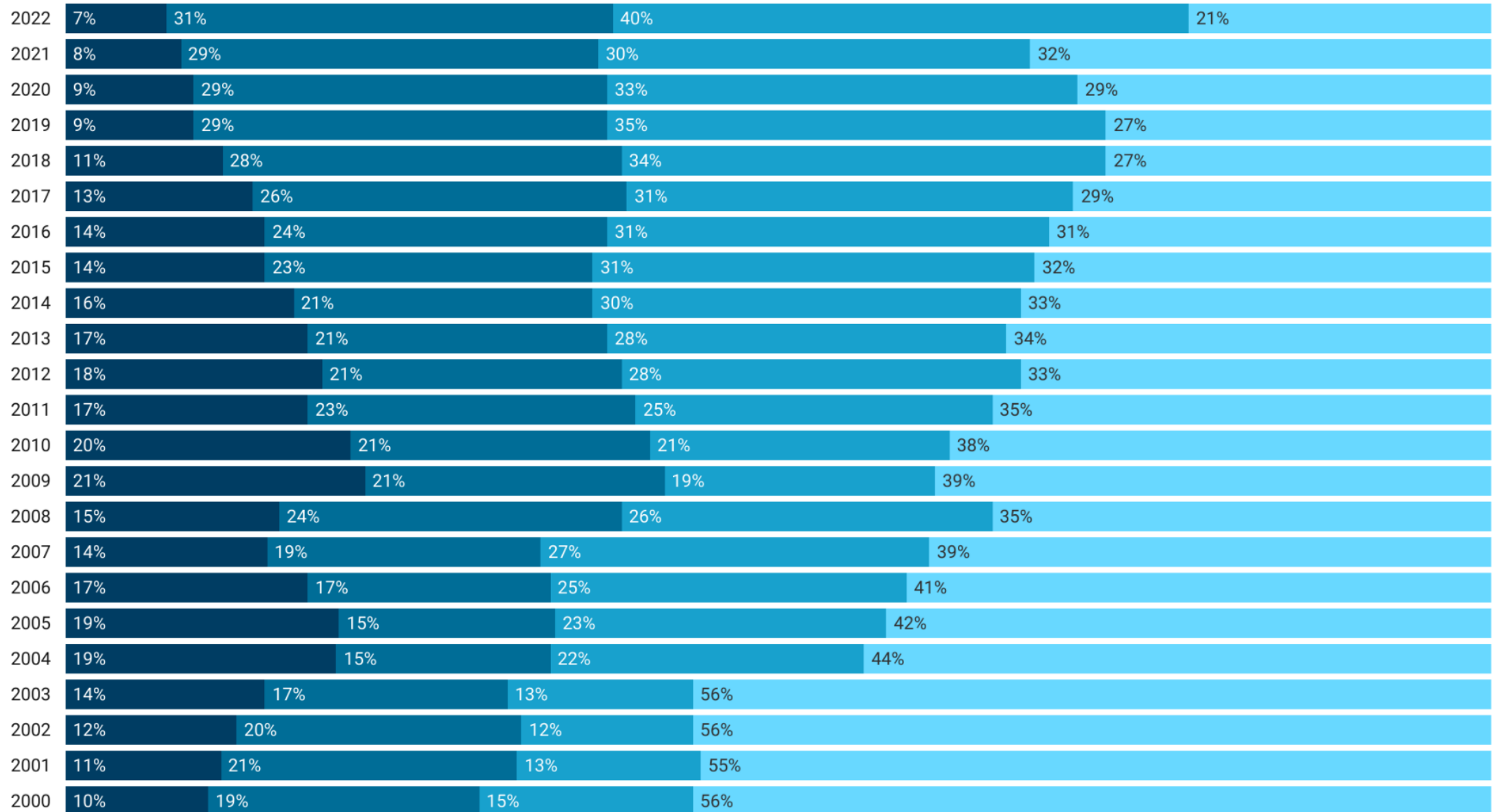




# Payout policy breakdown

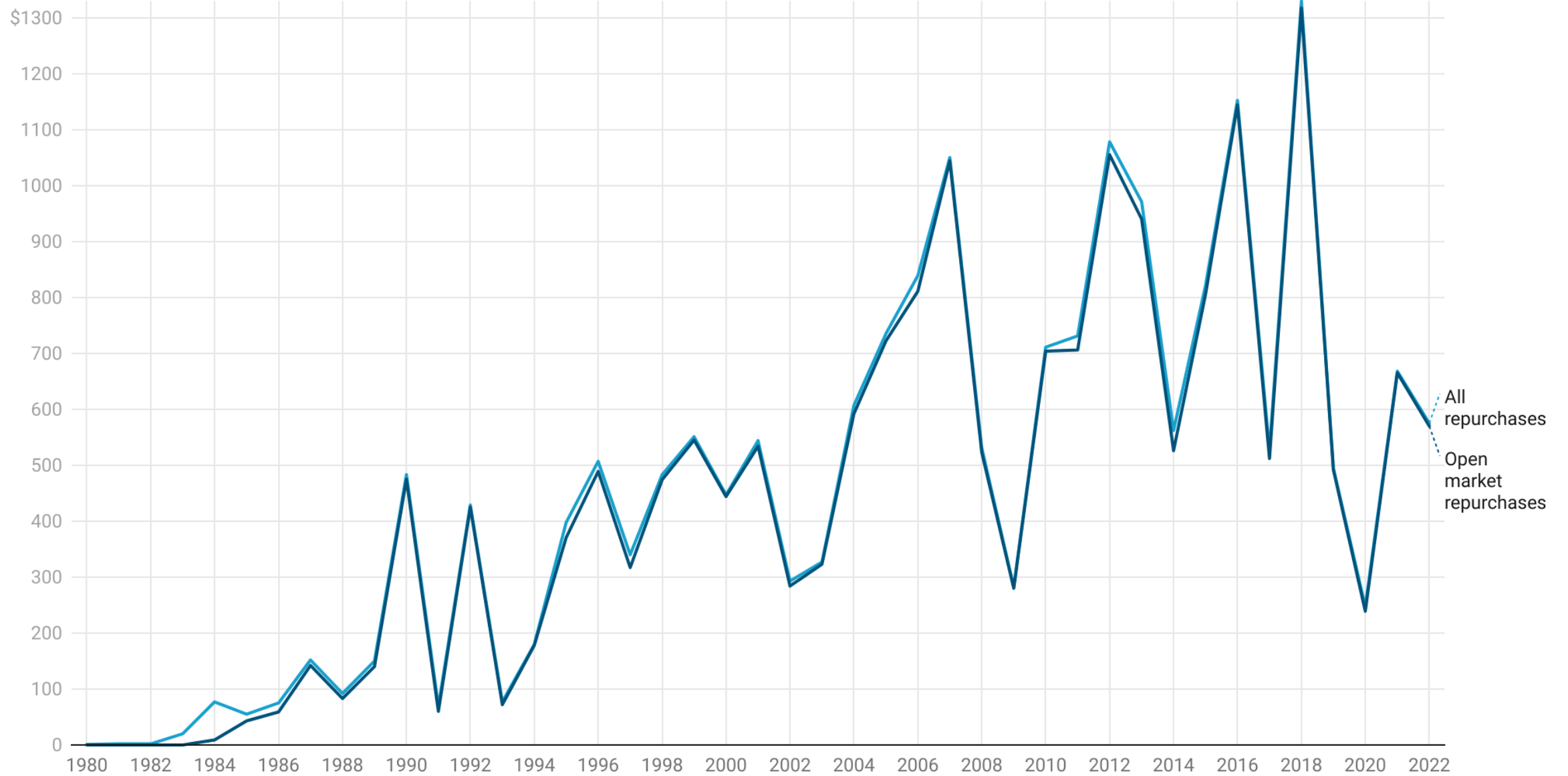
Portion of US firms using each form of payout

■ Dividends only ■ Repurchases only ■ Both Dividends & Repurchases ■ No payout



# Announced repurchases

Billions of inflation-adjusted US\$



Interactive versions of figures can be found at:

<https://alicebonaime.com/payout-policy-trends>



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# US Federal Income Tax Treatment of Dividends and Buybacks (pre-IRA)

Shareholder Type	Dividends	Buybacks	Advantage
<b>U.S. individuals</b>	<ul style="list-style-type: none"> <li>• ≤23.8% rate</li> <li>• Delayed basis recovery</li> <li>• No non-participation option</li> </ul>	<ul style="list-style-type: none"> <li>• ≤23.8% rate</li> <li>• Immediate basis recovery</li> <li>• Shareholders can choose not to participate and instead to sell when tax-advantageous</li> </ul>	Buybacks
<b>Non-U.S. persons</b>	<ul style="list-style-type: none"> <li>• ≤30% withholding tax</li> </ul>	<ul style="list-style-type: none"> <li>• Generally no U.S. tax</li> </ul>	Buybacks
<b>Corporations</b>	<ul style="list-style-type: none"> <li>• 10.5% rate (50% dividends received deduction)</li> <li>• Delayed basis recovery</li> </ul>	<ul style="list-style-type: none"> <li>• 21% rate</li> <li>• Immediate basis recovery</li> </ul>	Mixed
<b>Tax-exempts</b>	<ul style="list-style-type: none"> <li>• No tax</li> </ul>	<ul style="list-style-type: none"> <li>• No tax</li> </ul>	Indifferent

# What's the Matter with Buybacks?

1. **“Mark Zuckerberg problem”**
  - Entrepreneurs can form corporations, generate billions in labor income, return cash to shareholders via buybacks, and pay no shareholder-level tax because they won't sell shares until they die
    - If they desire liquidity during their lifetimes, they can borrow against their appreciated stock



# What's the Matter with Buybacks?

## 2. "Panama Papers problem"

- Foreign investors can stash funds in tax-haven accounts, invest in US stocks, pay no US withholding tax (as long as they receive no dividends), and pay no tax in haven country or home country either



# Neutralizing the Tax Advantage of Buybacks

## Option 1: Treat buybacks like dividends

- E.g.: If corporation with 100 outstanding shares buys back 10 shares for \$1/share, remaining shareholders would be taxed as if they received dividend of \$0.10/share and would have their basis increased by \$0.10/share
  - Complications
    1. Shareholders would owe tax even if they hadn't received cash
    2. Arrangement would be difficult to explain to retail investors
    3. Hard to implement without violating President Biden's \$400k pledge





# Neutralizing the Tax Advantage of Buybacks

## Option 2: Excise tax

With excise tax on stock buybacks,  
either:

- (1) corporations will pay the excise tax (and US will collect some excise tax \$\$\$ from the Mark Zuckerbergs and Panama Papers account holders); or
- (2) corporations will shift from buybacks to dividends (and US will collect \$\$\$ via dividend taxation)

**Easy to administer; no problem with  
\$400k pledge**



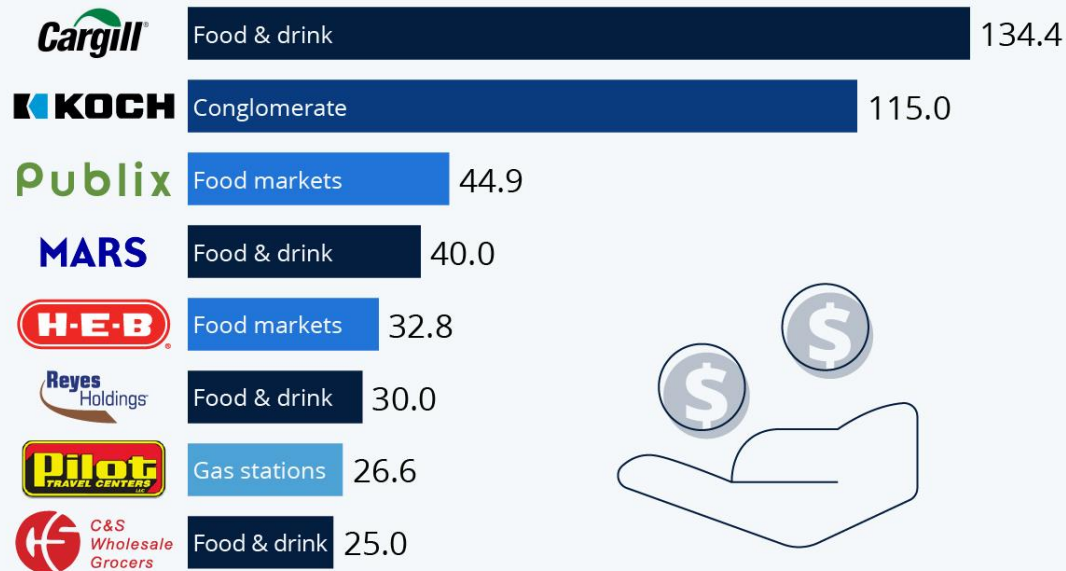
# Distributional Implications

- With a 1% excise tax, some publicly traded corporations will continue to return cash to shareholders via buybacks rather than dividends
  - Tax-exempts shoulder some of the burden (whereas they don't bear the burden of dividend taxation)
- If excise tax rate is high enough that no one buys back shares, then burden of dividend taxation falls on US taxable individuals and foreigners (especially, foreigners in non-treaty jurisdictions)



# America's Largest Private Companies

Annual revenues of the largest privately held companies in the United States in 2020/21\* (in billion U.S. dollars)



\* depending on company's fiscal year  
Source: Forbes



statista

# Scope Limitations

## Why only publicly traded corporations?

- Potential to distort choices about going private/going public if privately traded corporations still have ability to make tax-advantaged distributions of cash to shareholders but publicly traded corporations don't

The New York Times

# Amazon to Buy Whole Foods for \$13.4 Billion

## Scope Limitations

### Why not cash acquisitions?

- When corporation is bought out in cash deal, any earnings are (in effect) returned to shareholders (still US tax-free if those shareholders are non-US residents)

◆ WSJ NEWS EXCLUSIVE | TECH

## Microsoft to Buy Activision Blizzard in All-Cash Deal Valued at \$75 Billion

Activision CEO Bobby Kotick is expected to leave the videogame heavyweight that has been roiled by claims of workplace misconduct

By [Cara Lombardo](#) [Follow](#), [Kirsten Grind](#) [Follow](#) and [Aaron Tilley](#) [Follow](#)

Updated Jan. 18, 2022 5:48 pm ET

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Activision Blizzard's Call of Duty is one of the popular game franchises Microsoft would add to its portfolio. PHOTO: RICHARD B. LEVINE/LEVINE ROBERTS/ZUMA PRESS



## Accidental Taxation

- **“Accidental taxation”**: Application of excise tax to transactions that don’t implicate core concerns that motivated Congress to enact the tax
  - Mandatorily redeemable preferred shares?
  - SPAC liquidations?
- As excise tax rate increases, concerns about “accidental taxation” intensify
- Treasury has broad regulatory authority under § 4501(f) to carve out exceptions for “special classes of stock and preferred stock,” but writing these regs in ways that don’t open up new loopholes is challenging!



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